BOARD MEMBER AND ALTERNATE BOARD MEMBER ELECTIONS
PRIVATE SECTOR DELEGATION
THE GLOBAL FUND TO FIGHT AIDS, TUBERCULOSIS AND MALARIA’S BOARD

The next Board representatives for the Private Sector Delegation (PSD) to the Board of the Global Fund to Fight AIDS, Tuberculosis and Malaria will be elected for two-year terms beginning at the close of the Global Fund’s 41st Board meeting on 16 May 2019.

The Private Sector Delegation represents the global business community as one of twenty voting constituencies on the Global Fund’s Board. There are separate constituencies for private foundations and non-governmental organizations. Only representatives from companies or business organizations will be considered as candidates for Board member or Alternate Board member.

The Private Sector Board member and Alternate Board member are elected by the PSD Advisory Group, a group of member companies committed to providing ongoing input and guidance on decisions and matters related to the Global Fund to Fight AIDS, Tuberculosis and Malaria.

In order to be eligible to be considered as an applicant for Private Sector Board member or Alternate Board member, candidates must:

✓ Have a track record of engagement on issues related to the Global Fund and/or its mission.
✓ EITHER be a representative of a current PSD member company OR agree to join the PSD as a formal member, according to the requirements as described in the PSD Governance Guidelines (Annex 1), upon election.
✓ Submit a completed candidate questionnaire (see Annex 2) to the PSD Focal Point at psd@gbchealth.org by no later than FRIDAY, 29 MARCH 2019.
✓ Agree to participate in a teleconference (date TBC) with Advisory Group members in early April.
✓ Be available to attend the PSD pre-Board and 41st Global Fund Board meetings in Geneva, Switzerland from 13-16 May to ensure a smooth on-boarding process.
✓ Be able to commit adequate time for in-person and electronic meetings to be an effective private sector representative (see core requirements below) over the course of the two-year term.

Representatives from businesses based in countries that receive Global Fund funding are encouraged to apply.

<table>
<thead>
<tr>
<th>Timeline</th>
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<tbody>
<tr>
<td>Wednesday, 6 March</td>
<td>Call for applications issued</td>
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<tr>
<td>Friday, 29 March</td>
<td>Deadline for submission of completed candidate questionnaire forms (Annex 2) to the PSD Focal Point at <a href="mailto:psd@gbchealth.org">psd@gbchealth.org</a></td>
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<tr>
<td>Wednesday, 3 April</td>
<td>Candidate statements circulated to PSD Advisory Group</td>
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<tr>
<td>Early April TBC</td>
<td>Teleconference for candidate introductions to PSD Advisory Group</td>
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<tr>
<td>Monday 15 April – Friday 19 April</td>
<td>PSD Advisory Group voting period</td>
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<tr>
<td>Monday, 22 April</td>
<td>Notification of results</td>
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<tr>
<td>Monday, 13 May – Thursday, 16 May</td>
<td>Incoming Board representatives attend PSD pre-Board meeting and Global Fund 41st Board meetings in Geneva, Switzerland</td>
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<tr>
<td>Thursday, 16 May</td>
<td>New Board representative terms begin at the close of the 41st Board meeting</td>
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Please consult the following pages for information on core requirements and frequently asked questions. To consult the full PSD Governance Guidelines, please see Annex 1. Contact PSD Focal Point Daniel Mora-Brito at psd@gbchealth.org with any questions.

1. Core Requirements

Selection of the Board member and Alternate Board member (as per Section 3.3.1 of PSD Governance Guidelines)

The Board Member and Alternate Board Member are elected by the members of the Advisory Group for a two-year term, which is renewable for a total of four consecutive years per position. The term begins at the close of the first Board Meeting in a given year, and finishes at the close of the first Board meeting two years later.

Elections should take place at least two months before the first Board meeting, and are organized by the Focal Point. Annex VIII outlines election procedures for the selection of the Board Member and Alternate Board Member.

In the event that a mid-term vacancy arises where a Board Member cannot complete their two-year term, the Alternate Board Member would be appointed as Board Member for the remainder of the term, and a new Alternate would be identified through a special election process. In the event that a Board member position cannot be filled at the end of the second consecutive term (four years) and the Alternate is also not available, an exception may be granted to extend an incumbent Board member's term for an additional year while the PSD identifies a suitable replacement. Former Board Members or Alternate Board Members who have reached the maximum consecutive two-term limit per position would be eligible to stand for election again after a period of two years has elapsed since they last served in a Board position.

In acknowledgement of the complexities of learning how to function successfully, along with the time it takes to build working relationships within the Global Fund and the Board structures, it is encouraged that the Board Alternate position rotate every 2 years. This is in order to build a pool of viable successors for the Board Member, and to avoid having both the Board Member and Alternate Board Member reach maximum term limits at the same time. Candidates who have served as Alternate Board Members and/or qualified Advisory Group members are eligible for the Board Member position.

A call for interested applicants for Board Member and Alternate Board Member will be distributed through the Focal Point to PSD member companies and other private sector organizations via e-mail and website advertisements. Nominees from outside of the current PSD membership will be eligible for consideration as Board Member and/or Alternate, provided that they agree to formally join the PSD membership, including paying relevant fees as per the membership structure, upon election. Board Member and Alternate Board Member are expected to join the PSD at the Advisory Group level.

Candidates to serve as Board Member and Alternate Board Member should be senior business leaders, active or retired. The qualities that candidates for these positions should possess include:

- A passion for and knowledge of the issues of global public health including HIV/AIDS, tuberculosis and malaria
✓ A respected reputation for effective business management, whether at the local, regional or global level

✓ The capacity to commit adequate time to attend Global Fund Board and constituency meetings (at minimum, 12-13 days/year, including twice-annual constituency pre-Board meetings, twice-annual Global Fund Board Meetings, annual constituency retreat and ad-hoc meetings as a representative of the PSD)

✓ Time or access to adequate staff support to liaise with the Focal Point on an on-going basis for the analysis, networking and consultation required to be an effective private sector representative (at minimum, 3-5 hours/week)

✓ A commitment and willingness to represent diverse views and interests across businesses and including multiple industries and geographies during Global Fund engagements

✓ The ability to work in an inclusive manner with other members of the constituency, and in partnership with the public sector, civil society, affected communities and international organizations

✓ The ability to work as an advocate to represent the Global Fund mission at a senior level.

The Private Sector Board Member and Alternate Board Member are required to adhere to all Global Fund governance guidelines and fulfill the expected obligations of a Global Fund Board Member. During Global Fund engagements, Board Member and Alternate represent the views and interests of the Private Sector Delegation, and not those of their employer.

Given their level of engagement with Global Fund bodies, it is key that Board Member and Alternate adhere to the PSD's Code of Conduct and PSD Governance Guidelines when undertaking Board-related work and discussing Board-related matters.

Additionally, the Private Sector Board Member and Alternate Board Member acknowledge that they have been elected by the PSD Advisory Group and therefore, serve as the Leadership of the PSD as a Global Fund Board Constituency. As PSD Leadership, the Private Sector Board Member and Alternate Board Member’s roles and responsibilities include:

✓ Ensuring inclusivity and transparency amongst the Constituency

✓ Striving to include the broader Constituency in interactions with other Global Fund stakeholders including, whenever possible, opening up bilateral conversations for relevant PSD member representation

✓ Enabling the Focal Point to facilitate a vote among Advisory Group members when the Constituency is unable to come to consensus on a Board Decision Point.

II. FREQUENTLY ASKED QUESTIONS

What is the PSD?

The PSD is comprised of companies and business organizations worldwide that are interested in the Global Fund’s mission and opportunities to become engaged with the Fund.

The PSD is represented as a voting member of the Global Fund Board by the Board member, Alternate Board member and Focal Point. It is guided by two tiers of member companies, Advisory Group and
Affiliate members, who commit to provide ongoing guidance and input into Board decisions and Global Fund deliberations and engagements.

Currently, there are 20 member companies in the PSD: Abbott, AbbVie, Access Bank, BD, Cepheid, Ecobank, Gilead Sciences, GSK/ViiV Healthcare, Heineken, Hetero Labs Ltd., Ipca Laboratories Ltd., IQVIA, Johnson & Johnson, Merck, Mylan, Nando’s, Novartis, Sanofi, Sumitomo, and Vestergaard.

For more information on the Global Fund Board, see here.

Is PSD membership a requirement to be elected as Board member or Alternate?

Candidates from companies that are not current PSD Advisory Group or Affiliate members are eligible to be considered as candidates for the Board member or Alternate Board member role, provided that they agree to formally join the PSD, in accordance with requirements and fee structures as outlined in Section 3.2 of the PSD Governance Guidelines (Annex 1), upon election.

Are current/former Board members and Alternate Board members eligible for re-election?

Individuals can serve as Board member or Alternate Board member for a maximum of two consecutive two-year terms per position. For example, an individual could be elected for two consecutive terms as Alternate Board member (for a total of four years in the role), followed by two consecutive terms as Board member (for a total of four years in the role).

In instances where a suitable successor cannot be identified, an exception may be granted to the two-term maximum by a vote of the Advisory Group.

Former Board representatives who previously reached the maximum consecutive term limit may be eligible to apply again once a period of two years has elapsed since they last served in a Board role.

If candidates are willing to be considered for the Board member or the Alternate Board member role, can they apply to both? Or do they have to apply for one or the other?

Yes, candidates can apply to be considered for both positions by indicating “Board member and Alternate Board member” in the “Nomination for” field of the Candidate questionnaire (Annex 2).